I, JARED QUICK, declare and state as follows:

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I, JARED QUICK ("Declarant"), am a resident of Ogden, County of Weber, State of 1. Utah, and do hereby certify, swear or affirm, and declare that I am competent to give the following declaration based on my personal knowledge, unless otherwise stated, and that the following facts and things are true and correct to the best of my knowledge.

I worked at Majestic Ranch from July 2004 through January 2005. I was fired by 2. Wayne Winder for reading a book Wayne has a very bad temper and was having a bad day. He took it out on me. Wayne is a very large man, about 6'7" to 6'8" so a lot of people are intimidated by him, especially the children. I told him he did not intimidate me which made him madder. He has admitted that he fired me because of his temper and has asked that I come back to work for him. I refused.

## UNUSUAL TREATMENT AND PUNISHMENT / CHILD ENDANGERMENT

- 3. I and other staff members were never properly trained on how to perform a restraint. The way we were taught was by watching someone else do it.
- 4 Majestic Ranch claims they practice the Mandt System for restraints. I did not receive any formal Mandt System training. The only training I received was first-level training that was given to me by Wayne Winder. It was very informal and he allowed us to use our books to take the tests. I did not learn anything that helped me in restraining children during Wayne's training. Wayne never brought in a professional trainer to train us on any level of the Mandt System because he said it was too expensive.
- Children at Majestic Ranch are restrained often. Many times they are restrained for the 5. wrong reasons and not as a last resort as they are intended. Some staff and management abuse the use of restraints. Children as young as 7 and 8 are thrown to the ground, while others are so accustomed to being restrained that they willingly lie down on their stomachs and pull their arms and legs back in preparation for the restraint. There were many times when I knew other forms of

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discipline or redirection would have stopped the child's negative behavior. Restraints at Majestic Ranch are overused, are not performed properly, and are dangerous to the children.

- 6. All restraints that I have witnessed and performed have been done with children lying on their stomachs. They are then put into the hog-tied position. Their hands are placed behind their backs, wrists touching. Their legs are pulled back and must touch each other but they cannot be crossed. Their legs are then pushed down towards the child's body, bent at the knees. If the child resists or if the staff is in a bad mood restraints can get out of hand. I have seen pressure applied to children's legs by large men sitting on the child's calves and on their backs. I have seen two large men at one time sitting on a small child's body; one on his legs, another on his back. I have also seen them pull their arms backwards and upwards, causing severe pain. Children who are restrained in this manner cry in pain.
- 7. Most restraints lasted 5, 10, 15 minutes. I have seen adult men sit on children for that long. If the child kicks or resists staff are told to continue with the restraint.
- The longest restraint that I can remember was done on a 12-13 year old boy who was tall but very small built. When I first started working at Majestic Ranch he was doing very well and was well-behaved. But as time went on he became angry because he had reached a higher level but soon realized that no matter how hard he worked it was going to get him nowhere. He did not get privileges that equaled the amount of energy and work it took to reach higher levels. Extreme frustration would cause him to act out. I have seen him flip out, punch things, and threaten to kill people. He had lost his desire to be good and to "work the program." I saw him restrained for 30-45 minutes. Two grown men sat on his back and legs the entire time. I saw scrapes on his arms when they were done.
- 9. I have seen grown men, in anger, pull children's arms back until their hands were touching the back of their necks, putting pressure on the child's arms during restraints. A 13-year old, small-built child's shoulder was dislocated during a restraint. He was not taken to a doctor for a couple of days and then was given a brace.
- 10. I have seen Wayne Winder grab children by the backs of their necks and drag them on the ground.

I learned there were other ways to work with children through diverting their attention but some staff members were unwilling to work with the children and would treat them harshly and with disrespect. I witnessed some staff members who were mean and who performed restraints on children who did not need to be restrained.

- Every restraint that I saw performed at Majestic Ranch, and I have seen many, were done on the floor or on the ground. I have never seen restraints done in the sitting or standing position.
- One boy's mother died while he was in the program, resulting in psychological problems. At times he acted out, lost his temper, and antagonized staff to make them angry. Some staff abused him more than once leaving bruises on his face and arms. They also pulled muscles in his arms.
- 14. Children were sometimes made to shovel manure. If they refused or otherwise misbehaved they were made to sit in the manure for extended periods of time until they decided they would resume shoveling. On 3-4 occasions I saw children who were restrained in the manure. They were either thrown to the ground or assumed the position on their own. These restraints resulted in manure getting into the children's hair, face, ears, and mouths. I have seen children forced to remain in that position, with grown men sitting on their legs and backs, for 5 to 15 minutes at a time.
- I was working at Majestic Ranch when someone performed a "blanket party." The boys told me that Dar Tanyon gave them permission to do a blanket party on a very small-built, tiny12-year old boy. About 6 of the boys were told to attack him. When I asked them for more details they said they could not talk about it any more. If children discuss situations like this they are Cat 4 or Cat 5 consequences, which is the highest consequences they can get. Children work very hard to earn points and they can be taken away very quickly, and are taken away very quickly often. In order for children to graduate the program they must earn points so losing points is very difficult on them and causes more stress resulting in increased bad behavior. Once they know they have lost their points they lose their desire to work the program.

One form of punishment at Majestic Ranch is Intervention/Isolation. When staff or management felt a child had done something to warrant it, they were put in Intervention/Isolation. It was supposed to be used for children with extreme problems such as suicide attempts, children who were a danger to themselves or others, etc. I felt that on many occasions it was misused and that other forms of discipline or distraction could have helped the child.

- During Intervention/Isolation, children are taken to a basement with one staff member. The door is locked and the staff wears a key around his neck. The children eat, shower, use the bathroom, do school work, and sleep in that room the entire time they are in intervention/isolation. Mattresses were placed on the floor. They have no contact with other children or staff. The windows are screwed shut so they could not get out of there was a fire in the middle of the night. It was basically a lock-down area. The most I saw in there at one time was 3 children. I never personally worked in isolation.
- Training) which was used for children who misbehaved. There were a wide range of reasons children were sent to ADAPT. While they were there, they were forced to sit on crates in the snow. They were sent out in the clothing they were wearing and if they were lucky they got a jacket. If they were in orange (for children who are suicidal or run-away threats,) that would mean a pair of shorts and a hoody. If he was lucky he might have a jacket. They made them stay out there until they changed their behavior. Some children sat out there for 3 hours or more. Children were sick often with colds and fevers.
- 19. While in ADAPT children were made to shovel manure, shovel snow, or perform other physical manual labor to work out their anger. The length of stay in ADAPT depended on what they did wrong, but the allowed amount of time was from 6:00 a.m. to 10:00 p.m. The average amount of time that I saw children spend in Adapt was 2-6 hours. Children routinely were restrained while they were in ADAPT.

## CHILDRENS' PSYCHOLOGICAL ISSUES AND LACK OF TREATMENT

20. I felt that many of the boys who I worked with did not need to be in a program. It appeared that some of the children who were there had parents who did not want them. Some had GENERAL AFFIDAVIT OF JARED QUICK - 4

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